Financial Statements

For the year ended March 31, 2023

Contents	Page
Independent Auditors' Report	
Financial Statements	
Statement of Financial Position	1
Statement of Changes in Fund Balances	2
Statement of Operations	3
Statement of Cash Flows	4
Notes to Financial Statements	5 - 12
Supplementary Schedule of Operations by Fund	13 - 15







To the Members of Halton Children's Aid Society

Independent Auditors' Report

Opinion

We have audited the accompanying financial statements of Halton Children's Aid Society (the Society), which comprise the statement of financial position as at March 31, 2023, and the statements of operations, changes in fund balances, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Halton Children's Aid Society as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.



Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian Auditing Standards (CASs), we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from error,
 as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override
 of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.





We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

September 12, 2023 Burlington, Ontario

SB Partners LLP

Chartered Professional Accountants
Licensed Public Accountants

Statement of Financial Position

March 31, 2023

	Operating Fund	Capital Fund	March 31, 2023	March 31, 2022
Assets				
Current assets				
Cash	\$ -	\$ -	\$ -	\$ 876,087
Accounts receivable, trade and other (Note 3)	985,206		985,206	688,725
Prepaid expenses and other assets	124,481	-	124,481	199,419
	1,109,687	-	1,109,687	1,764,231
Capital assets (Note 4)	-	1,626,488	1,626,488	1,905,930
		· ·	· ·	, ,
	\$ 1,109,687	\$ 1,626,488	\$ 2,736,175	\$ 3,670,161
Liabilities				
Current liabilities				
Bank indebtedness (Note 5)	\$ 212,512	\$ -	\$ 212,512	\$ -
Accounts payable and accrued liabilities				
(Note 6)	2,222,662	-	2,222,662	2,303,633
Other current liabilities (Note 7) Deferred lease inducement (Note 8)	296,762 34,279	-	296,762 34,279	274,707
Current portion of long-term debt (Note 9)	-	789,411	789,411	25,902
	2,766,215	789,411	3,555,626	2,604,242
		,	3,333,020	2,004,242
Interfund balances	1,083,044	(1,083,044)	-	-
Deferred lease inducement (Note 8)	-	-	-	75,416
Long-term debt (Note 9)	-	-	-	789,240
Deferred capital funding (Note 10)	-	547,278	547,278	701,067
	3,849,259	253,645	4,102,904	4,169,965
Fund balances				
Unrestricted	(2,739,572)	-	(2,739,572)	(1,931,432)
Invested in capital assets	-	1,372,843	1,372,843	1,431,628
	(2,739,572)	1,372,843	(1,366,729)	(499,804)
	\$ 1,109,687	\$ 1,626,488	\$ 2,736,175	\$ 3,670,161

Approved on Behalf of the Board

Director

Director

The accompanying notes are an integral part of the financial statements.



Statement of Changes in Fund Balances

Year Ended March 31, 2023

	Operating Fund	Capital Fund	2023	2022
Fund balances, beginning of year	\$ (1,931,432)	\$ 1,431,628	\$ (499,804)	\$ (347,228)
Deficiency of revenues over expenses	(747,394)	(119,531)	(866,925)	(152,576)
Purchase of capital assets	(55,315)	55,315	-	-
Proceeds from deferred capital funding	20,300	(20,300)	-	-
Repayment of long-term debt	(25,731)	25,731	-	-
Fund balance, end of year	\$ (2,739,572)	\$ 1,372,843	\$ (1,366,729)	\$ (499,804)



Statement of Operations

Year Ended March 31, 2023

Revenue	2023	2022 (Note 16)
Provincial grant revenue	\$ 20,516,434	\$ 20,169,767
Other revenue	3,012,663	2,044,836
Amortization of deferred capital funding	130,640	142,347
Amortization of deferred capital lease inducement	41,137	41,137
	23,700,874	22,398,087
Expenses		
Salaries	11,919,728	11,720,835
Employee benefits	3,220,848	2,915,017
Travel	414,613	298,169
Training, education and conference	92,211	59,531
Building occupancy	769,084	748,220
Amortization of capital assets	291,308	283,901
Purchased services - non-client	574,087	201,681
Program expenses	168,943	272,426
Boarding rate payments	4,521,524	4,007,218
Purchased services - client	612,618	531,847
Client's personal needs	469,555	510,131
Health and allied services	136,301	131,640
Financial assistance	838,110	410,385
Advertising and promotion	10,178	9,847
Office and postage	132,813	114,932
Other operating expenses	388,660	317,411
Computer	247,647	90,380
	24,808,228	22,623,571
Deficiency of revenues over expenses before other income	(1,107,354)	
Balance accessed from Balanced Budget Fund (Note 15)	240,429	72,908
Deficiency of revenues over expenses	\$ (866,925)	\$ (152,576)



Statement of Cash Flows

Year Ended March 31, 2023

		2023	2022
Cash flows from operating activities			
Deficiency of revenues over expenses	\$	(866,925)	\$ (152,576)
Amortization of capital assets		291,308	283,901
Amortization of deferred capital funding		(130,640)	(142,347)
Amortization of deferred capital funding		(41,137)	(41,137)
		(747,394)	(52,159)
Net change in accounts receivable, trade and other		(296,481)	(263,898)
Net change in accounts payable and accrued liabilities		(80,971)	139,655
Net change in other liabilities		22,055	30,018
Net change in other operating working capital balances		74,938	10,777
Cash flows used in operating activities	ı	(1,027,853)	(135,607)
Cash flows from financing activities			
Increase in bank indebtedness		212,512	-
Proceeds from deferred capital funding		20,300	-
Repayment of long-term debt		(25,731)	(24,847)
Cash flows from (used in) financing activities		207,081	(24,847)
Cash flows from investing activities			
Purchase of capital assets		(55,315)	(84,140)
Cash flows used in investing activities		(55,315)	(84,140)
Net decrease in cash and cash equivalents		(876,087)	(244,594)
Cash and cash equivalents, beginning of year		876,087	1,120,681
Cash and cash equivalents, end of year	\$	-	\$ 876,087



Notes to Financial Statements

Year Ended March 31, 2023

1. Nature of operations

The purpose of the Halton Children's Aid Society (the "Society") is to fulfill the mandate of the Child, Youth and Family Services Act within its specified territorial jurisdiction of the Regional Municipality of Halton. Its mission is to protect children and youth, strengthen their well-being and support lifelong, enduring relationships. Its intended community of service covers those children under the age of eighteen years within its jurisdiction whose circumstances require the intervention of the Society as defined by the Act, or those who are in its care or otherwise under its supervision. The Society is designated as a Children's Aid Society under the Act. Further, it is incorporated under the Corporations Act as a "corporation without share capital" and is a registered charity under the Income Tax Act.

2. Significant accounting policies

Basis of presentation

These financial statements of the Society have been prepared by management in accordance with Canadian public sector accounting standards.

Fund Accounting

The Society follows the deferral method of fund accounting. Accordingly, resources are classified for accounting and reporting purposes into the following funds: the Operating fund and the Capital fund.

Operating Fund

The Operating fund consists of Child Welfare, OCBe Pooled Funds, Repairs and Maintenance, Halton Prevention and Intervention Committee (HPIC), Non-Child Welfare Bursaries, Non-Child Welfare Educational Liaison, Community Impact Grant and Bridging the Gap activities.

Provincially Funded Programs

Provincially funded activities including Child Welfare, OCBe Pooled Funds, Non-Child Welfare Educational Liaison, Repairs and Maintenance and HPIC are those supported by the Ministry of Children, Community and Social Services (the "Ministry"). Child Welfare and OCBe Pooled Fund activities reflect those for which the Society is accountable under the Child, Youth and Family Services Act, 2017, S.O. 2017, c. 14, Sched. 1.

Child Welfare

Child Welfare activities including Child Welfare, OCBe Pooled Funds, Repairs & Maintenance and HPIC are those supported by the Ministry of Children, Community and Social Services (the "Ministry") and reflects the activities for which the Society is accountable under the Child, Youth and Family Services Act, 2017, S.O. 2017, c. 14, Sched. 1.

Non-Child Welfare Bursaries

Non-Child Welfare Bursaries are supported by the Children's Aid Foundation of Halton and other sponsors.



Notes to Financial Statements

Year Ended March 31, 2023

2. Significant accounting policies (cont'd.)

Community Impact Grant

Community Impact Grants are supported by the Regional Municipality of Halton and other sponsors.

Bridging the Gap

Bridging the Gap activities are performed in accordance with specified contribution agreements with the Regional Municipality of Halton and other sponsors.

Non-Child Welfare - Educational Liaison

Non-Child Welfare Educational Liaison is supported by the Ministry of Children, Community and Social Services.

Capital Fund

The Capital fund accounts for all funds expended and available for the acquisition of capital assets. Capital fund contributions are appropriated by the Board and, as such, are internally restricted for the exclusive use of such activities.

Cash and cash equivalents

Cash and cash equivalents include cash on hand and balances with banks. Bank borrowings to finance capital and operating expenditures are considered to be financing activities.

Financial instruments

The Society's financial instruments consist of accounts receivable, bank indebtedness, accounts payable and accrued liabilities, other curent liabilities, and long-term debt. All financial instruments are initially recognized at fair value and subsequently measured at amortized cost. Transaction costs and financing fees associated with financial instruments carried at amortized cost are recorded as adjustments to the initial fair value recognized and amortized over the life of the financial instrument.

Capital assets

Capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Amortization is provided as follows:

Building20 year straight-lineComputer equipment3 year straight-lineComputer software3 year straight-lineFurniture and fixtures10 year straight-line

Leasehold improvements Remaining term of the lease

Vehicles 5 year straight-line

One-half the normal rate of amortization is provided for in the year of acquisition.

Deferred capital funding

Deferred capital funding consists of grants which are received on account of capital and are deferred and amortized on a straight-line basis at rates corresponding to those of the related capital assets.



2. Significant accounting policies (cont'd.)

Contributed services

These financial statements do not reflect the substantial value of services contributed by volunteers, foster parents, and other interested parties because the fair market value of such services are not readily available.

Revenue recognition

Provincial grants received in excess of operating expenses are recorded as amounts due to the Ministry. Provincial grants are subject to review by the Ministry and adjustments, if any, arising there from are reflected as an adjustment to revenue in the period of such adjustments. Contributions received from the Regional Municipality of Halton are received on a cost recovery basis and are recorded as revenues in the period in which the expenses are incurred.

Revenue from donations and fundraising activities is recorded when received. Restricted contributions are recorded as deferred revenue and recognized as revenue when the related expenses occur.

Income taxes

The Society is a non-profit organization registered under the Income Tax Act (the "Act") and, as such, is exempt from income taxes and is able to issue donation receipts for income tax purposes. In order to maintain its status as a registered charity under the Act, the Society must meet certain requirements of the Act. In the opinion of management, these requirements have been met.

Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expense during the period. Actual results could differ from those estimates.

3. Accounts receivable, trade and other

	2023	2022
Accounts receivable, trade and other	\$ 218,476	\$ 99,549
Due from the Ministry of Children, Community and		
Social Services	317,205	356,791
H.S.T. recoverable	364,185	121,667
Due from Our Kids Network	35,007	8,107
Due from the Children's Aid Foundation of Halton	50,333	102,611
	\$ 985,206	\$ 688,725



Notes to Financial Statements

Year Ended March 31, 2023

4. Capital assets

	Cost	Accumulated st Amortization				2022
Land	\$ 311,947	\$	-	\$	311,947	\$ 311,947
Building	1,923,556		978,867		944,689	1,040,866
Computer equipment	270,925		168,418		102,507	124,997
Computer software	27,318		17,382		9,936	9,194
Furniture and fixtures	112,312		51,583		60,729	71,960
Leasehold improvements	1,342,245		1,156,795		185,450	325,423
Vehicles	51,566		40,336		11,230	21,543
	\$ 4,039,869	\$	2,413,381	\$	1,626,488	\$ 1,905,930

5. Bank indebtedness

The Society has an operating line of credit, with a maximum limit of \$1,000,000 which bears interest at bank prime plus 0.5%. The operating line is unsecured and there are no margin requirements or borrowing covenants on this credit facility. As of March 31, 2023, there was \$Nil (2022 - \$Nil) drawn on this credit facility.

6. Accounts payable and accrued liabilities

	2023	2022
Accounts payable and accrued liabilities Deferred revenue	\$ 2,038,810 183,852	\$ 2,033,188 270,445
	\$ 2,222,662	\$ 2,303,633



Notes to Financial Statements

Year Ended March 31, 2023

7.	Restricted assets & Other current liabilities	2023	2022
	Registered Education Savings Plans (RESP) contributions payable OCBe savings payable	\$ 216,022 80,740	\$ 187,075 87,632
		\$ 296,762	\$ 274,707

RESP contributions payable represent funds received from the Federal Government which are to be used to establish RESP's for children within the Society's care. A total of \$43,060 (2022 - \$43,940) was received in the year and a total of \$14,113 (2022 - \$8,800) was transferred to RESPs established for such children during the year.

OCBe savings payable represent funds received from the Ministry prescribed for the use of supporting the transition of youth in care to independent living. OCBe saving funds are received by the Society while such youth are between the ages of 15 to 17 and are payable to the youth only after they have satisfied the requirements of the savings program. A total of \$12,511 (2022 - \$15,443) was received and a total of \$19,403 (2022 - \$20,564) were disbursed during the year.

8. Deferred lease inducement

	2023	2022
Balance, beginning of year Less: amortization of deferred lease	\$ 75,416 \$	116,553
inducement	(41,137)	(41,137)
Balance, end of year	\$ 34,279 \$	75,416

The Society signed a fifteen year lease for its Burlington office which expires in January 2024. The landlord has given the Society a lease inducement to be used for leasehold improvements for \$617,053. This amount is being amortized straight-line over the term of the lease.



Notes to Financial Statements

Year Ended March 31, 2023

9.	Long-term debt	Current Requirements			2023	2022
	Burlington Community Foundation, repayable in blended monthly payments of \$498, bearing interest at 3.5%, maturing in August 2023	\$	87,356	\$	87,356	\$ 90,333
	Hamilton Community Foundation, repayable in blended monthly payments of \$2,613, bearing interest at 3.5%, maturing in August 2023		461,825		461,825	476,393
	Oakville Community Foundation, repayable in blended monthly payments of \$1,369, bearing interest at 3.5%, maturing in August 2023		240,229		240,229	248,416
	Less: current portion of long-term debt	\$	789,410	-	789,410 (789,410)	815,142 (25,902)
	Balance, end of year			\$	-	\$ 789,240

The term loans are secured by a registered collateral first mortgage on the Sable Drive property in the principal amount of \$900,000, assignment of adequate all perils insurance with first loss payable to the lenders, title insurance policy in favour of the lenders and a collateral security sharing agreement between the Society and each of the Burlington Community Foundation, Hamilton Community Foundation and Oakville Community Foundation.

Minimum required principal repayments are as follows:

10.	Deferred capital funding		
		2023	2022
	Balance, beginning of year	\$ 701,067	\$ 843,414
	Deferred capital funding - grants Amortization of capital funding for	20,300	-
	Waterdown property sold	(43,449)	-
	Amortization of deferred capital funding	(130,640)	(142,347)
	Balance, end of year	\$ 547,278	\$ 701,067



2024 \$

789,410

11. Operating lease commitments

Future minimum payments for operating leases that have initial or remaining terms of one year or more consist of the following amounts:

	Equipment		Premises		
2024	\$		\$	504,028	
2025		9,257		112,000	
2026		2,314		46,667	
	\$	20,828	\$	662,695	

12. Contingencies and commitments

The Society is subject to claims arising in the normal course of operations. It is not possible for the Society to predict with any certainty the outcomes of such claims. Management is of the opinion that based on the information presently available, it is unlikely that any liability, to the extent not covered by insurance or inclusion in the financial statements, would be material to the Society's financial position, with the exception of the below claim.

The Society has been named a defendant in an ongoing uninsured lawsuit. This lawsuit seeks total compensation for damages amounting to \$4,500,000. As of March 2023, the Society received an offer to settle for \$375,000. Any related liability is contingent on the outcome of the future scheduled mediation. As of the report date, Management's best estimate of the contingent liability is \$163,125. This has been recognized in accounts payable and accrued liabilities and purchased services – non-client expense

In 2017, pursuant to a contribution agreement, the Regional Municipality of Halton provided the Society with a forgivable loan of \$355,000 for the purchase of a transitional housing facility. The loan provided has been accounted for as deferred capital funding. The loan agreement stipulates that the loan was to be forgiven on May 6, 2021 provided that the Society has not defaulted on the service guidelines within the agreement. Management is working with the Region on next steps and a strategic plan to determine whether the loan has been forgiven. Management is of the opinion that the Society will meet all future obligations and commitments in connection with the service guidelines under this agreement.



Notes to Financial Statements

Year Ended March 31, 2023

13. Pension plan

The Society participates in the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer contributory defined benefit pension plan, providing pension benefits to most of its employees.

Contribution rates for employees earning below the year's maximum pensionable earnings is 9.0% and 14.6% on earnings above the year's maximum pensionable earnings.

The pension expense for the year amounted to \$1,157,163 (2022 - \$1,098,519).

The OMERS pension plan has a deficit. If actuarial surpluses are not available to offset the existing deficit and subsidize future contributions, increases in contributions may be required in the future.

14. Financial instruments

The Society's financial instruments consist of accounts receivable, bank indebtedness, accounts payable and accrued liabilities, other current liabilities, and long-term debt.

Liquidity risk

The Society's exposure to liquidity risk is dependent on the collection of accounts and funding receivable, purchasing commitments and obligations or raising of funds to meet commitments and sustain operations. The Society controls liquidity risk by management of working capital, cash flows and the availability of borrowing facilities.

Unless otherwise noted, it is management's opinion that the Society is not exposed to significant market, interest rate, currency, or credit risks.

15. Balanced Budget Fund and Future Access to Surpluses

In fiscal 2014, the Ministry of Children, Community and Social Services (MCCSS) announced the creation of the "Balanced Budget Fund" to support Children's Aid Societies in meeting the balanced budget requirement set out in Regulation 70 and to proactively manage the risks associated with a multi-year budget planning process. The Balanced Budget Fund will be developed on an individual CAS basis, in an amount up to each CAS's accumulated surplus that has been returned to the Ministry following the implementation of the new funding model in fiscal 2014.

In order to be eligible to access these funds in a future year, the Agency must meet two conditions: (1) the Agency must have generated a prior year surplus recovered in or after fiscal 2014; and (2) in a subsequent year, the Agency requires additional funding in an amount up to its total accumulated prior year surplus to balance its budget.

The Society has accessed \$240,429 (2022 - \$72,908) of the Ministry managed Balanced Budget Fund for surpluses incurred in previous years.

16. Comparative information

The comparative figures for 2022 have been reclassified where necessary to conform with the 2023 financial statement presentation.







To the Members of Halton Children's Aid Society

Additional Comments of Auditors for the Year Ended March 31, 2023

The accompanying schedule of operations is presented as supplementary information only. In this respect, it does not form part of the financial statements of Halton Children's Aid Society for the year ended March 31, 2023 and hence is excluded from the opinion expressed in our report dated September 12, 2023 to the Members on such financial statements. The information in this schedule has been subject to audit procedures only to the extent necessary to express an opinion on the financial statements of the Society and, in our opinion, is fairly presented in all respects material to those financial statements.

September 12, 2023 Burlington, Ontario

> Chartered Professional Accountants Licensed Public Accountants

Supplementary Schedule of Operations by Fund

Year Ended March 31, 2023

	Child Welfare	o	CBe Pooled Funds	Non-Child Welfare - Educational Liaison		Halton Prevention & Intervention Committee		Community Impact Grant		Non CW Bursaries	
Revenue											
Provincial grant revenue	\$ 20,356,225	\$	53,207	\$	94,002	\$	13,000	\$	-	\$	-
Other revenue	1,716,528		-		-		-		178,872		63,415
Amortization of deferred capital funding	-		-		-		-		-		-
Amortization of deferred capital lease inducement	-		-		-		-		-		
	22,072,753		53,207		94,002		13,000		178,872		63,415
Expenses											
Salaries	11,242,494		-		73,605		-		63,842		-
Employee benefits	3,040,594		-		20,397		-		20,316		-
Travel	398,126		-		-		-		1,279		-
Training, education and conference	92,166		-		-		-		45		-
Building occupancy	664,168		-		-		-		1,000		-
Purchased services - non-client	475,669		-		-		1,684		-		-
Program expenses	14,677		-		-		-		920		-
Boarding rate payments	4,521,524		-		-		-		-		-
Purchased services - client	599,212		-		-		5,000		8,406		-
Client's personal needs	356,721		40,145		-		6,316		2,862		63,415
Health and allied services	136,301		-		-		-		-		-
Financial assistance	774,390		-		-		-		63,720		-
Advertising and promotion	10,178		-		-		-		-		-
Office and postage	127,733		-		-		-		1,300		-
Other operating expenses	373,749		-		-		-		14,911		-
Computer	245,936		-		-		-		271		-
	23,073,638		40,145		94,002		13,000		178,872		63,415
Excess (deficiency) of revenues over expenses before											
other income	(1,000,885)		13,062		-		-		-		-
Balance accessed from Balanced Budget Fund											
(Note 15)	240,429		-		-		-		-		
Excess (deficiency) of revenues over expenses	(760,456)		13,062		<u>-</u>		-		<u>-</u>		<u>-</u>

The accompanying notes are an integral part of the financial statements.



Supplementary Schedule of Operations by Fund (continued)

Year Ended March 31, 2023

	Bridging	Capital			
	the Gap	Fund	Repairs and maintenance	2023	2022
	the Gap	Tunu	manitenance	2023	(Note 16)
Revenue					
Provincial grant revenue	-	-	-	20,516,434	20,169,767
Other revenue	1,053,848	-	-	3,012,663	2,044,836
Amortization of deferred capital funding	-	130,640	-	130,640	142,347
Amortization of deferred capital lease inducement	-	41,137	-	41,137	41,137
	1,053,848	171,777	-	23,700,874	22,398,087
Expenses					
Salaries	539,787	-	-	11,919,728	11,720,835
Employee benefits	139,541	-	-	3,220,848	2,915,017
Travel	15,208	-	-	414,613	298,169
Training, education and conference	-	-	-	92,211	59,531
Building occupancy	103,916	-	-	769,084	748,220
Amortization of capital assets	-	291,308	-	291,308	283,901
Purchased services - non-client	96,734	-	-	574,087	201,681
Program expenses	153,346	-	-	168,943	272,426
Boarding rate payments	-	-	-	4,521,524	4,007,218
Purchased services - client	-	-	-	612,618	531,847
Client's personal needs	96	-	-	469,555	510,131
Health and allied services	-	-	-	136,301	131,640
Financial assistance	-	-	-	838,110	410,385
Advertising and promotion	-	-	-	10,178	9,847
Office and postage	3,780	-	-	132,813	114,932
Other operating expenses	-	-	-	388,660	317,411
Computer	1,440	-	-	247,647	90,380
	1,053,848	291,308	-	24,808,228	22,623,571
Excess (deficiency) of revenues over expenses before other income	-	(119,531)	-	(1,107,354)	(225,484)
Balance accessed from Balanced Budget Fund (Note 15)	-	-	-	240,429	72,908
Excess (deficiency) of revenues over expenses	\$ -	\$ (119,531)	\$ -	\$ (866,925)	\$ (152,576)

The accompanying notes are an integral part of the financial statements.

